



## **SUMMARY OF OUR GREEN/DUWAMISH STAKEHOLDER ENGAGEMENT**

### **Attachment 3: Plans and Programs Inventory**

# Green Duwamish Watershed Strategy

## Plans and Programs Summary

There are a number of actions underway within the Green/Duwamish Watershed to actively maintain and improve quality of life for the people, plants, and animals that live, work, and spend time here. Many of these actions, though not all, are captured in the official planning and programming documents of various government agencies, community groups, and businesses. Hundreds of millions of dollars have been allocated to and through these plans and programs, by federal, state, local, non-profit, private sector, and community entities.

The Green Futures Lab (GFL) collected more than ninety plan and program documents describing actions to be taken toward target goals for healthy environmental and social conditions. GFL staff as well as King County and City of Seattle partners then prioritized forty-one key plans and programs for review in greater depth. Where possible, each plan was described in the following summary table, the “Draft Plans and Programs Inventory,” listing the lead agency, key partners, geographic reach, intended outcome, metrics and targets used to measure success, the plan or program’s timeframe, resources deployed to meet its goals, and the status of progress for each. Through this effort, the GFL team identified the plan and program activities of greatest impact within the watershed. Those activities are described below, in relation to the air, land, water, and socioeconomic resources they affect.

### AIR

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The GFL team looked at plans that address air quality within the watershed, as well as those that address climate change as it is influenced by greenhouse gas emissions (GHGs). Many of these plans also address opportunities to adapt to present and anticipated climate change impacts. These include plans developed at the federal level, as required by Executive Orders 13514 and 13653 – “Preparing the United States for the Impacts of Climate Change.” The GFL looked at climate change plans drafted under these Orders from the following agencies: FEMA, EPA, USDA, and USDOT. While it is unclear whether these plans may include specific implementation actions within the Green Duwamish Watershed, they offer varying levels of guidance for activities within the agencies, intended to bring about reductions to GHG emissions as well as opportunities for the agencies and their subject areas to become more resilient to climate change impacts. With regard to climate change, the White House’s Clean Power Plan is the most recent and potentially most impactful federal plan to-date. The plan specifies GHG emissions

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reductions targets for the states, each of which is required to prepare a plan by September 16, outlining steps for achieving its GHG emission reduction targets. The target established for Washington State is a reduction by 37% from 2005 levels.

More specifically applicable to the Duwamish Watershed, three plans already underway have goals of reducing GHG emissions to help mitigate climate change and to reduce adverse impacts of air quality on human health. These three plans, the Puget Sound Clean Air Agency's (PSCAA) Strategic Plan, King County's Strategic Climate Action Plan, and the City of Seattle's Climate Action Plan, are ambitious and regarded as leading the nation when it comes to climate change planning.<sup>i,ii</sup> Each plan establishes its own baseline year for measuring GHG emissions, to which future emissions will be compared for the sake of measuring progress toward reduction goals. The emissions reduction targets appear to be more stringent for King County and Seattle than those required by the Clean Power Plan for Washington State, however the plans refer to different baseline years, so such comparison is not wholly applicable. In addition to emission reduction goals, the three local plans aim to mitigate climate change stressors on human health. The King County and Seattle plans include goals for improving livability within their respective planning areas, and PSCAA's Strategic Plan includes targets for human health improvement and associated cost savings.

Two additional efforts, PSCAA's Highly Impacted Communities program and the Duwamish Community Action for Clean Air initiative, further address air quality in the Green Duwamish Watershed, as it disproportionately impacts certain socioeconomic groups. These efforts focus on mitigating impacts to specific communities rather than addressing air pollution reductions overall.

## LAND

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In Washington State, land use and attendant land cover conditions are regulated by the State's Growth Management Act (GMA), with goals of curbing sprawl and maintaining urban and suburban habitat appropriate for people, plants, and wildlife. As required by the GMA, such objectives are embodied in the comprehensive plans of all cities within the Green Duwamish Watershed as well as King County. The GMA also requires Shoreline Master Programs to be coordinated with each comprehensive plan, which aim to coordinate shoreline planning and avoid harmful, uncoordinated development of the state's

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shorelines. PSRC's Vision 2040 both informs and draws on city and county land use plans as it promotes strategies to advance environmental, social, and economic well-being in the Puget Sound Region, while accommodating regional population growth projected to reach 5 million by 2040.

Programs addressing plant and wildlife habitat within the watershed comprise voluntary and compulsory initiatives. Voluntary efforts include Forterra's Green Cities Initiative and its Cascade Agenda, as well as the National Fish, Wildlife, & Plants Climate Adaptation Strategy. Although not addressing habitat needs at a level that can maintain or improve habitat conditions across the watershed, these voluntary efforts effectively lessen the negative impacts of urbanization and climate change. Compulsory programs addressing habitat within the watershed include those that aim to revive endangered and otherwise compromised land-dwelling species.

Plans that aim to provide recreational opportunities across the Green Duwamish Watershed's built environments and natural areas include Washington State's Comprehensive Outdoor Recreation Plan and King County's Open Space Plan and Regional Trails Needs Report. These plans call for recreational amenities such as parks and trails to be spread equitably across communities within their respective planning areas.

## **WATER**

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Water quality in the watershed is actively and intensively addressed by a number of agencies, primarily at the state and county level. The Washington State Department of Ecology is the leader and primary enforcer of water quality improvement actions, with the Clean Water Act and Endangered Species Act as main drivers of regulation within the watershed. Ecology also implements the Water Pollution Control Act, State Environmental Policy Act, and Shoreline Management Act through its various outreach, regulatory, and enforcement efforts.

Plans and programs that serve to implement these water quality laws include: the WRIA 9 Salmon Habitat Recovery Plan; the EPA Record of Decision for the Lower Duwamish Waterway Superfund Site;

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the System Wide Improvement Framework (SWIF) for the Lower Green River; the Puget Sound Action Agenda and its local caucus and associated action plan in the South Central Action Area (Cedar/Sammamish, Green/Duwamish, and Puyallup/White watersheds); and the National Pollutant Discharge Elimination System (NPDES) permitting program and associated Total Maximum Daily Load regulations. The NPDES program regulates and enforces water quality laws at the parcel level, working with land owners and municipalities as they aim to reduce runoff from roads and other impervious surfaces into storm drains. Municipalities in particular are accountable for their storm sewer discharges into waterways, including Combined Sewer Overflow (CSO) which is addressed through King County's CSO Control Plan. Together these plans and programs have dramatically reduced the flow of pollutants from point sources along the Green and Duwamish Rivers.

Non-point origins of water pollution come primarily from stormwater runoff that flows directly into water bodies. Though runoff can be regulated at the site scale through local development ordinances, there are still gaps in the regulatory framework intended to prevent non-point stormwater runoff. Through its work program and implementation plan, King Conservation District (KCD) aims to assist land owners with site planning and best management practices that reduce stormwater runoff carrying fertilizers, chemicals, and other pollutants. KCD's array of programs aimed at reducing pollutant runoff include Farm Management Planning and its Agricultural Drainage Program.

Additional existing plans and programs address water quantity problems, including: Floodplains by Design, the King County Flood Hazard Management Plan, and the SWIF. The SWIF addresses quantity and quality, and will resolve incompatibilities between requirements of the Endangered Species Act and the Army Corps of Engineers. The Army Corps manages flood control in at least two ways, through levee and revetment projects and with its operations at Howard Hanson Dam (HHD). HHD is the primary flood control mechanism in upper portion of the Green-Duwamish Watershed, while actions taken by the King County Flood Control District along with the Corps help guide water that makes its way to the lower reaches of the watershed.

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### SOCIOECONOMICS

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There are a variety of plans and programs that address human social conditions within the watershed, including health, equity, and economic vitality. These plans and programs include targets for health outcomes overall as well as elimination of documented health and economic disparities between socioeconomic groups. Plans aimed at improving health and equity outcomes include the Washington State Action Plan to Eliminate Health Disparities; King County's Communities of Opportunity program and its Equity and Social Justice Strategic Plan; Seattle's Race and Social Justice Initiative as well as its Equity and Environment Initiative; and DRCC's Duwamish Valley Vision and its Healthy River / Healthy Communities Project. Of these plans and programs, those developed by government agencies focus primarily on the systemic origins of social inequity.

These plans and programs also include actions aimed at bolstering the region's economy by building up its workforce, through job training and attracting top talent. Some programs focus specifically on preparing low-income individuals for jobs in industrial and environmental sectors, many of which face a worker supply gap. These include the King County Jobs Initiative; Seattle's Job Readiness Training Program for Immigrant/Refugee Youth and Families; El Centro de la Raza's Youth and Family Job Readiness Program; and the Manufacturing and Industrial Council's Core Plus Program. Economic development is also addressed in PSRC's Regional Economic Strategy. With a number of goals aimed at improving conditions of the business environment, the strategy calls for actions to facilitate export opportunities, entrepreneurship, and proper infrastructure. PSRC's Growing Transit Communities plan also addresses the need for sufficient infrastructure, focusing primarily on transportation networks and zoning practices intended to develop urban communities where housing, jobs, and transportation are arranged together in an optimal balance.

Several plans focus on health and equity planning from the grassroots level, putting planning into the hands of some of the most highly impacted communities. Those plans include the DRCC's Duwamish Valley Vision and the South Park Green Space Vision Plan. These plans have involved extensive outreach and represent the stated needs and aspirations for neighborhood residents in two of the watershed's

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struggling communities. Community planning and outreach is perhaps lacking in other areas of the watershed, with few other plans led by members of highly impacted communities. Such community driven plans provide an abundance of information about what needs are most pressing for these neighborhoods, as elicited directly from community members, and identify those actions and investments that might be most impactful for improving their quality of life.

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<sup>iii</sup> <https://www.whitehouse.gov/the-press-office/2014/12/03/fact-sheet-16-us-communities-recognized-climate-action-champions-leaders>

<sup>ii</sup> <http://www.norfolk.gov/DocumentCenter/View/6042>

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Plan or Program	Lead Agency or Coordinating Body	Key Partner Orgs	Scope or Topic	Geographic Reach	Intended Outcome	Metric(s)/ Target(s)	Timeframe	Resource Deployment	Status	Document Link	
<b>AIR PLANS &amp; PROGRAMS</b>											
1	EPA Clean Power Plan (White House) 2015	EPA as lead implementing agency	States & Tribes	Climate Change – Reduce CO2 emissions	National	Protect health, boost the economy, save money for the average American family	Reduce carbon dioxide emissions by 32% (from 2005 levels) by 2030 – mostly from energy plants  WA goal is 983 lbs/MH by 2030, more than self-imposed goal.  Reduce federal agency emissions by 40 percent by 2025.  Federal gov't to buy at least 20% of electricity from renewables by 2020; numerous other disaster preparedness adaptation strategies.	Federal CO2 goal by 2030.  State plans for clean energy due September 2016 for compliance within 15 years.	\$8.4 billion (estimated cost)	New. Announced summer 2015.	<a href="https://www.whitehouse.gov/climate-change">https://www.whitehouse.gov/climate-change</a> (website)  <a href="http://www.epa.gov/airquality/cpptoolbox/washington.pdf">http://www.epa.gov/airquality/cpptoolbox/washington.pdf</a>
2	Puget Sound Clean Air Agency Strategic Plan [PSCAA] 2014	Puget Sound Clean Air Agency (PSCAA)	Bremerton Everett King County Kitsap County Pierce County Seattle Snohomish County Tacoma	Air Quality	King, Pierce, Snohomish, and Kitsap Counties	“Protect public health, improve neighborhood air quality, and reduce greenhouse gases to preserve our climate for current and future generations.”	<b>Goal 1 Targets 2014 – 2020</b> <ul style="list-style-type: none"> <li>Annual economic impact of air pollution (AP) health effects drops \$300 million</li> <li>Potential cancer risk from AP drops 50%</li> <li>Annual AP-related lost work days drop by 6,000</li> <li>Socio-economic disparities in AP exposure decrease</li> </ul> <b>Goal 2 Targets</b> <ul style="list-style-type: none"> <li>Greenhouse gas emissions in 2020 return to 1990 levels.</li> <li>Greenhouse gas emissions drop 25 percent from 1990 to 2035.</li> </ul>	Primary targets aim for 2020, with some beyond	\$16.97 million in expenses budgeted for FY16  Revenues include per capita fee of \$0.81 paid by cities, towns, and counties; federal and state grants from the EPA and DOE.		<a href="http://www.pscleanair.org/library/Documents/pscleanair_strategic_plan_2014-2020_FINAL.pdf">http://www.pscleanair.org/library/Documents/pscleanair_strategic_plan_2014-2020_FINAL.pdf</a>



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3 Puget Sound Clean Air Agency Highly Impacted Communities [PSCAA] 2014	Puget Sound Clean Air Agency (PSCAA)	Casa Latina Mexican Consulate Community members in South Park and Georgetown	Equity & Environmental Justice in air quality improvement priorities	King, Pierce, Snohomish, and Kitsap Counties	“To ensure that no community in our region bear disproportionate burdens and exposure from air pollution.”	Same as PSCAA Strategic Plan? <b>Criteria:</b> <ul style="list-style-type: none"> <li>• Diesel pollution (onroad and nonroad)</li> <li>• Household income</li> <li>• Health sensitivity – i.e. individuals who suffer from asthma, chronic pulmonary obstructive disease (COPD), or cardiac illness</li> <li>• Industrial density – large and small air pollution sources</li> <li>• Race</li> <li>• Limited English proficiency</li> <li>• Primary wood burning households</li> </ul>	2014 – 2020	Same as PSCAA Strategic Plan?		<a href="http://www.pscleanair.org/library/Documents/HL-C_Report_pscleanair_20150415.pdf">http://www.pscleanair.org/library/Documents/HL-C_Report_pscleanair_20150415.pdf</a>
4 Strategic Climate Action Plan [King County] 2015	King County DNRP	K4C – King County-Cities Climate Collaboration, representing more than 2/3 of the county’s 2 million residents  Within the GD Watershed: Burien Renton Seattle Tukwila	Climate Change Mitigation and Adaptation	King County	<ul style="list-style-type: none"> <li>• Reduce GHG emissions and prepare for the impacts of climate change.</li> </ul>	<p>Countywide GHG Emissions – reductions as compared to a 2007 baseline</p> <p><u>2020:</u> 25% reduction</p> <p><u>2030:</u> 50% reduction</p> <p><u>2050:</u> 80% reduction</p> <p>King County internal operations (same baseline)</p> <p><u>2015:</u> 15%</p> <p><u>2020:</u> 25%</p> <p><u>2030:</u> 50%</p> <p>Net carbon neutrality for DNRP by 2017</p> <p>Carbon-neutral operations by 2025 for WTD and SWD</p> <p>Additional targets and metrics include transit ridership increases, increase recycling rate, plant trees, etc.</p>	Varies. Targets established for each of the following years: 2015, 2017, 2020, 2025, 2030, 2050  2020 is the primary horizon year for the 2015 SCAP.	Multiple. King County Budget K4C Shared Funding Mechanism Flood Control District	Status varies by measure. Multiple measures are on track to meet or exceed targets.	<a href="http://your.kingcounty.gov/dnrp/climate/documents/2015_King_County_SCAP-Full_Plan.pdf">http://your.kingcounty.gov/dnrp/climate/documents/2015_King_County_SCAP-Full_Plan.pdf</a>

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5 Duwamish Community Action for Clean Air [DRCC]	Duwamish River Cleanup Coalition (DRCC)	<ul style="list-style-type: none"> <li>• South Park Neighborhood Association</li> <li>• Georgetown Community Council</li> <li>• Public Health – Seattle &amp; King County</li> <li>• Puget Sound Clean Air Agency</li> <li>• U.S. Environmental Protection Agency</li> <li>• Just Health Action</li> <li>• American Lung Association</li> <li>• Western Washington University</li> <li>• Duwamish River Cleanup Coalition/TAG</li> </ul>	Air Quality	Lower Duwamish River Valley Communities	<ul style="list-style-type: none"> <li>• Improve the communities’ understanding of the primary sources of air pollution, and these sources relative contribution of diesel particulate matter and other air pollutants in South Park and Georgetown</li> <li>• Reduce exposure to diesel particulate pollution and determine if other air pollutants are also a significant threat to residents’ health</li> <li>• Reduce the frequency and severity of asthma attacks among local residents, especially children</li> </ul>	None specified, though hospitalizations of children are cited as an air quality indicator.	Not specified.	In 2014, granted \$120,000 through the EPA Environmental Justice Collaborative Problem-Solving Cooperative Agreement	Ongoing	Website: <a href="http://duwamishcleanup.org/programs/clean-air/">http://duwamishcleanup.org/programs/clean-air/</a>

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<b>LAND PLANS &amp; PROGRAMS</b>										
6	Green Cities Program [Forterra & select GDW municipalities] <u>Seattle:</u> Green Seattle Partnership <u>Kent:</u> Green Kent Partnership, 20-Year Park and Natural Area Management Plan 2004	Forterra	Seattle, Kent, and five other cities outside the watershed	Urban forestry and green space	Potential to reach all urban areas, currently covers Seattle and Kent	Healthy city parks and green spaces free of invasive plant species  <u>Seattle:</u> Restore (make “healthy and free of invasive plants”) all 2,500 acres of Seattle forested parklands by 2025.  <u>Kent:</u> “Improved health of native plant communities by actively managing 1,189 acres of Kent’s parks and natural areas by 2030.”	Varies by city. <u>Seattle:</u> Strategic Plan horizon year of 2025  <u>Kent:</u> Strategic Plan horizon year of 2030	Varies by city. <u>Seattle:</u> initial cost estimate of \$52 million.  <u>Kent:</u> Initial cost estimate of \$18.3 million	In progress. Status updates to be published for Seattle in September, 2015.	<u>Seattle:</u> <a href="http://greenseattle.org/wp-content/uploads/2015/04/GSP_20YrPlan5.1.06.pdf">http://greenseattle.org/wp-content/uploads/2015/04/GSP_20YrPlan5.1.06.pdf</a>  <u>Kent:</u> <a href="http://kentwa.gov/WorkArea/linkit.aspx?LinkId=18809&amp;libID=18360">http://kentwa.gov/WorkArea/linkit.aspx?LinkId=18809&amp;libID=18360</a>
7	Climate Change Adaptation Plan [2013 EPA] – EPA Region 10 Climate Change Adaptation Implementation Plan 2014	EPA under Executive Order EO13514, EO 13653	EPA & 565 tribes; EPA Region 10 office, 271 Tribes, local governments.  EPA, DOI, DOD, USDA, NOAA, FEMA, & USACE were all part of working group.	Climate Adaptation Capacity	National  Region 10: Washington, Oregon, Idaho, Alaska	• Improve Air Quality • Protect America’s Waters • Clean Up Communities • Ensure the Safety of Chemicals • Enforce Environmental Laws	Increase agency capacity to adapt to climate change; mainstream climate change into agency activities	FY 2011 – 2015 develop EPA Strategic Plan	Not specified.	Ongoing.  Region 10: <a href="http://epa.gov/climatechange/Downloads/Region10-climate-change-adaptation-plan.pdf">http://epa.gov/climatechange/Downloads/Region10-climate-change-adaptation-plan.pdf</a>

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8 King County Open Space Plan: Parks, Trails, and Natural Areas 2010	King County	Various local governments, including cities	Park, Recreation, and Resource Land planning and management	King County	“To serve communities and enhance regional quality of life through partnerships, entrepreneurial initiatives, and sound stewardship of parks, trails and public open space.” (KCP mission)	Open Space System Goals: <b>G-101:</b> Provide open space with focus on conserving natural resources and providing recreation, education, ecological value, and scenic beauty <b>G-102:</b> Parks available to all citizens <b>G-103:</b> KC to provide parks for unincorporated rural areas of the county <b>G-104:</b> Regional trail network of NMV use <b>G-105:</b> Conserve and manage forest lands <b>G-106:</b> Acquire and steward lands <b>G-107:</b> Develop backcountry trails <b>G-108:</b> Local open space sites in UGA become responsibility of cities	Guides activities and goals for 2010 – 2016. To be updated in 2016.	FY 15-16 Parks Open Space and Trails Levy: \$133.9 M Parks: \$79.5 M Parks Expansion Levy: \$399 K  <i>(This is from a cursory look at the FY 15 – 16 budget.)</i>  As stated in the plan, these are the plan’s funding sources to be used for implementation: <ul style="list-style-type: none"> <li>• Parks Expansion Levy</li> <li>• Real Estate Excise Tax #1</li> <li>• Real Estate Excise Tax #2</li> <li>• Conservation Tax Futures</li> <li>• Partnerships</li> <li>• Grants</li> </ul>	Underway.	<a href="http://your.kingcounty.gov/dnrp/library/parks-and-recreation/documents/about/2010OpenSpacePlan/KC_OSPlan_2010_All_No_Maps_V.2.pdf">http://your.kingcounty.gov/dnrp/library/parks-and-recreation/documents/about/2010OpenSpacePlan/KC_OSPlan_2010_All_No_Maps_V.2.pdf</a>  2015-2016 biennial budget: <a href="http://www.kingcounty.gov/depts/executive/psb/budget/2015-2016/total-expenditures.aspx">http://www.kingcounty.gov/depts/executive/psb/budget/2015-2016/total-expenditures.aspx</a>
9 King Conservation District 2015 Program of Work: Implementation Plan [KCD] 2015	King Conservation District (KCD)	<ul style="list-style-type: none"> <li>• King County DNRP</li> <li>• WSU Cooperative Extension</li> <li>• Multiple Municipal Jurisdictions</li> <li>• And others</li> </ul>	Natural resource conservation and stewardship	Roughly contiguous with King County	Mission: promote the sustainable use of natural resources through responsible stewardship	Multiple, including: <ul style="list-style-type: none"> <li>• Increase forest area planted</li> <li>• Increase nature trees and shrubs planted</li> <li>• Work with 3 new jurisdictions annually</li> <li>• Improve food access</li> <li>• Expand CSAs</li> <li>• Develop a multi-year plan to deploy targeted farm planning services county-wide.</li> </ul>	2015	2015 Budget: \$6,151,042	Underway.	<a href="http://kingcd.org/pdf/implementation-plan.pdf">http://kingcd.org/pdf/implementation-plan.pdf</a>

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10 Outdoor Recreation in Washington: The 2013 State Comprehensive Outdoor Recreation Plan [RCO] 2013	Washington State Recreation and Conservation Office (RCO)	National Park Service	Prioritize the acquisition, renovation, and development of recreational resources	Washington State	State Priorities: <ul style="list-style-type: none"> <li>Promote economic benefits of outdoor recreation</li> <li>Offer diverse outdoor recreation opportunities</li> <li>Support America’s Great Outdoors Initiative</li> <li>Consider changing demographics when making decisions</li> <li>Improve access for disabled recreationists</li> <li>Maximize sustainability and stewardship</li> <li>Recognize inter-related factors</li> <li>Follow RCFB’s guidelines</li> <li>USE NPS and WA planning docs</li> <li>Use current technology to inventory recreation supply</li> </ul>		Plan scope: 2013 - 2018	Federal Land and Water Conservation Fund (LWCF) “is designed to conserve outdoor recreation resources.” Administered by RCO.  Recreation and Conservation Funding Board 2013 – 2015 statewide capital budget: \$166 M  “Since Fiscal Year 2000, the LWCF has provided more than \$36 million funding for parks, recreation, and trails projects in Washington.”	Underway.	Executive Summary: <a href="http://www.rco.wa.gov/documents/rec_trends/2013-2018SCORP-ExecSummary.pdf">http://www.rco.wa.gov/documents/rec_trends/2013-2018SCORP-ExecSummary.pdf</a>  Full Plan: <a href="http://www.rco.wa.gov/documents/rec_trends/2013-2018SCORP-FullRpt.pdf">http://www.rco.wa.gov/documents/rec_trends/2013-2018SCORP-FullRpt.pdf</a>
11 Shoreline Master Programs (SMPs)/ Shoreline Management Act (SMA)	Ecology through Local Government programs	Tribes, statewide interests; adjacent jurisdictions,	Develop goals, policies and development regulations for managing shorelines of the state	Statewide along all shorelines of the state	Prevent inherent harm in an uncoordinated piecemeal development of the state’s shorelines	Manage shoreline use; Protect shoreline environments; provide for public access	Plan scope is 20 years but, required to be updated at least every 8 years	State funding provided to local governments for initial update to comply with 2003 guidelines as amended	Nearly all local governments in the watershed have adopted SMPs. <a href="http://www.ecy.wa.gov/programs/sea/shorelines/smp/status.html">http://www.ecy.wa.gov/programs/sea/shorelines/smp/status.html</a>	<a href="http://www.ecy.wa.gov/programs/sea/shorelines/smp/index.html">http://www.ecy.wa.gov/programs/sea/shorelines/smp/index.html</a>
12 South Park Green Space Vision Plan 2014	Seattle Parks Foundation	Multiple community organizations, city and county agencies	Community Engagement and Green Space Planning	South Park Neighborhood	“Identify priorities for improved parks, trails, open spaces and recreational facilities in South Park.”	None specified	2014 – 2019/2020	None specified. Potential funding sources specified: <ul style="list-style-type: none"> <li>Department of Neighborhoods Matching Grants</li> <li>Seattle Park and Street Fund</li> <li>Seattle Neighborhood Street Fund</li> <li>Seattle Office of Arts and Culture</li> <li>King County Wastewater</li> <li>Seattle Public Utilities</li> </ul>	Ongoing.	<a href="http://issuu.com/yu-chikellyhuang/docs/south_park_green_space_vision_plan_591daa2bdbc9cf">http://issuu.com/yu-chikellyhuang/docs/south_park_green_space_vision_plan_591daa2bdbc9cf</a> (issuu site – not readily downloadable)  <a href="https://www.seattleparksfoundation.org/file/2014/step-up/South-Park-Green-Space-Vision-Plan_Executive-Summary.pdf">https://www.seattleparksfoundation.org/file/2014/step-up/South-Park-Green-Space-Vision-Plan_Executive-Summary.pdf</a> (PDF)

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1 3	National Fish, Wildlife, & Plants Climate Adaptation Strategy [USFWS] 2012 As requested by 2009 congress under CEQ and DOI guidance	US Fish & Wildlife Service, NOAA, New York Division of Fish, Wildlife, and Marine Resources	Tribal nations; numerous federal, state, & local agencies and conservation organizations	Climate Adaptation strategies to assist agencies in conserving fish and wildlife	National	<ul style="list-style-type: none"> <li>• Conserve Habitat</li> <li>• Manage species and habitats to protect ecosystem functions</li> <li>• Enhance capacity for effective management</li> <li>• Support adaptive management</li> <li>• Increase knowledge and information</li> <li>• Increase awareness and motivate action</li> <li>• Reduce non-climate stressors</li> </ul>	Work product performance metrics are suggested in a progress checklist (Goal 4: Support Adaptive Management)	Recommend action between 2012 and 2022.	None identified	Ongoing.	<a href="http://www.wildlifeadaptationstrategy.gov/pdf/NFWPCAS-Final.pdf">http://www.wildlifeadaptationstrategy.gov/pdf/NFWPCAS-Final.pdf</a>  2014 Progress Report: <a href="http://www.wildlifeadaptationstrategy.gov/pdf/Taking-Action-progress-report-2014.pdf">http://www.wildlifeadaptationstrategy.gov/pdf/Taking-Action-progress-report-2014.pdf</a>
1 4	Climate Adaptation Plan [USDA] 2014 As directed by EO 13653	USDA	11 Agencies and Offices within the USDA	Climate Adaptation for key agency mission areas: <ul style="list-style-type: none"> <li>• Agriculture Production</li> <li>• Food Security</li> <li>• Rural Development</li> <li>• Forestry &amp; Natural Resource Conservation</li> </ul>	National with 7 Regional Hubs	<ul style="list-style-type: none"> <li>• Ensure National Forests and Private Working Lands are Conserved</li> <li>• Promote Agriculture Production and Biotechnology Exports</li> <li>• Increase Food Security</li> <li>• Ensure Children Have Access to Safe, Nutritious, and Balanced Meals</li> <li>• Create a High-Performing, Efficient, and Adaptable Agency</li> </ul>	Work product targets vary by office and agency.	Ongoing.	None identified.	Ongoing.	<a href="http://www.usda.gov/oce/climate_change/adaptation/USDA_Climate_Change_Adaptation_Plan_FULL.pdf">http://www.usda.gov/oce/climate_change/adaptation/USDA_Climate_Change_Adaptation_Plan_FULL.pdf</a> (copy & paste this link – direct click does not work)

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1 5	Climate Adaptation Plan [US DOT] 2014	US DOT	DOT Administrations: <ul style="list-style-type: none"> <li>• Federal Aviation Administration (FAA)</li> <li>• Federal Highway Administration (FHWA)</li> <li>• Federal Transit Administration (FTA)</li> <li>• Federal Railroad Administration (FRA)</li> <li>• Federal Motor Carrier Safety Administration (FMCSA)</li> <li>• Maritime Administration (MARAD)</li> <li>• Pipeline and Hazardous Materials Safety Administration (PHMSA)</li> <li>• Saint Lawrence Seaway Development Corporation (SLSDC)</li> </ul>	Climate Adaptation	National	Ensuring Transportation Infrastructure and System Resilience	None specified.	None specified.	None specified.	Ongoing	<a href="https://www.transportation.gov/sites/dot.gov/files/docs/2014-%20DOT-Climate-Adaptation-Plan.pdf">https://www.transportation.gov/sites/dot.gov/files/docs/2014-%20DOT-Climate-Adaptation-Plan.pdf</a>
1 6	Climate Change Adaptation Policy Statement [FEMA] 2014	FEMA	None specified.	Climate Change Adaptation	National	“Integrate climate change adaptation planning and actions into Agency programs, policies, and operations.”	None specified.	None specified.	None specified.	Ongoing	<a href="http://www.fema.gov/media-library-data/20130726-1919-25045-6267/signed_climate_change_policy_statement.pdf">http://www.fema.gov/media-library-data/20130726-1919-25045-6267/signed_climate_change_policy_statement.pdf</a>

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1 7 Vision 2040 [PSRC] 2009	Puget Sound Regional Council (PSRC)	Member Tribes and jurisdictions as well as USDOT, FTA, FHA, WSDOT	Growth Management, Environmental, Economic, and Transportation Strategy	Central Puget Sound Region (King, Pierce, Snohomish, and Kitsap Counties)	“Protect the environment, support and create vibrant, livable, and healthy communities, offer economic opportunities for all, provide safe and efficient mobility, and use our resources wisely and efficiently.”	<p><b>Environment:</b></p> <ul style="list-style-type: none"> <li>- Natural systems are protected and preserved</li> <li>- Water quality is maintained and improved</li> <li>- Air pollutants and greenhouse gas emissions are reduced</li> </ul> <p><b>Development</b></p> <p><b>Patterns:</b></p> <ul style="list-style-type: none"> <li>- Natural resource areas are protected from growth</li> <li>- The region’s residents are healthy</li> </ul> <p><b>Housing:</b></p> <ul style="list-style-type: none"> <li>- Housing permitted consistent with Regional Growth Strategy</li> <li>- Housing meets residents’ needs</li> </ul> <p><b>Economy:</b></p> <ul style="list-style-type: none"> <li>- Ample employment with living-wage jobs</li> <li>- Residents are trained and can access higher education</li> </ul> <p><b>Transportation:</b></p> <ul style="list-style-type: none"> <li>- Residents have a variety of transportation choices</li> </ul>	2009 – 2040	None specified.	Ongoing.	<a href="http://www.psrc.org/assets/366/7293-V2040.pdf?processed=true">http://www.psrc.org/assets/366/7293-V2040.pdf?processed=true</a>



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1 8 Climate Action Plan [Seattle] 2013	City of Seattle Office of Sustainability and Environment	None identified.	Climate Change Mitigation & Adaptation	City of Seattle	Reduce Greenhouse Gas Emission, Improve Quality of Life in the City	<p>Using a 2007 baseline, goal for 2017:</p> <ul style="list-style-type: none"> <li>• Triple amount of bicycling</li> </ul> <p>Using a 2008 baseline, goals for 2030:</p> <ul style="list-style-type: none"> <li>• Reduce emissions from passenger vehicle transportation: by 82%</li> <li>• Reduce emissions per mile traveled by 75%</li> </ul> <p>By 2030:</p> <ul style="list-style-type: none"> <li>• 15% of passenger cars are electric vehicles</li> </ul> <p>Land Use (unspecified horizon year):</p> <ul style="list-style-type: none"> <li>• 45% of households and 85% of jobs within urban centers/villages</li> </ul> <p>Building Energy, goal for 2030, for commercial and residential buildings combined:</p> <ul style="list-style-type: none"> <li>• Building Energy Emissions reduced by 39%</li> <li>• Greenhouse Gas Intensity of Building Energy Use reduced by 25%</li> </ul> <p>Waste:</p> <ul style="list-style-type: none"> <li>• 70% diverted from landfill, and instead to recycling and compost, by 2022</li> <li>• 50% methane reductions from landfills by 2020</li> </ul>	2015 & 2030, with interim goal years specified	\$124 M, including existing funds available through grants and budget allocations from various city departments, in the form of multiple capital improvement plans.	Ongoing.	<p>CAP document: <a href="http://www.seattle.gov/Documents/Departments/OSE/2013_CAP_20130612.pdf">http://www.seattle.gov/Documents/Departments/OSE/2013_CAP_20130612.pdf</a></p> <p>CAP Implementation Strategy: <a href="http://www.seattle.gov/Documents/Departments/OSE/FinalCAPImplementationStrategy.pdf">http://www.seattle.gov/Documents/Departments/OSE/FinalCAPImplementationStrategy.pdf</a></p>

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19 Cascade Agenda [Forterra] 2005	Forterra	Agencies, Tribes, and municipalities within King, Kittitas, Pierce, and Snohomish Counties	Land Conservation	King, Kittitas, Pierce, and Snohomish Counties	Maintain forests, protect fresh water and marine ecosystems, farms and the farming business preserved as permanent elements of the landscape and way of life, provide parks and recreation in all neighborhoods,	Conserve 1.3 million acres of forest and farm land in Washington state, while fostering healthy growth in cities and towns	2005 – 2105	Cost estimated at \$7 B in 2005 dollars. \$70 M per year over 100 years.	Ongoing. Conservation as of 2015: <ul style="list-style-type: none"> <li>• 2,100 acres of farmland</li> <li>• 140,000 acres of forest</li> <li>• 900 acres of parks &amp; recreation areas</li> </ul>	2005 Plan: <a href="https://forterra.org/wp-content/uploads/2015/05/Cascade-Agenda-Executive-Summary-Forterra.pdf">https://forterra.org/wp-content/uploads/2015/05/Cascade-Agenda-Executive-Summary-Forterra.pdf</a>  2015 Progress Report: <a href="http://forterra.org/wp-content/uploads/2015/07/Forterra-Progress-Report-2015-Web.pdf">http://forterra.org/wp-content/uploads/2015/07/Forterra-Progress-Report-2015-Web.pdf</a>
20 Regional Trails Needs Report [King County] 2012	King County DNRP – Parks and Recreation Division	Not specified	Trail Projects – identifies future regional trail projects for continued development of the network.	King County	Continued development of the county's regional trail network.	None specified	Ongoing	Cost of funded projects not provided. Preliminary total project cost estimates range at \$1.5M - \$3.5M per unit mile completed. <ul style="list-style-type: none"> <li>• Trails for which design is at least partially funded: \$20.6 - \$48.1 M</li> <li>• High priority trail projects: \$73.5 - \$155.8 M</li> <li>• Priority trail projects: \$51.5 - \$110.3 M</li> <li>• Trail projects of lesser priority: \$170.2 - \$393 M</li> <li>• Eastside BNSF Trails - not prioritized: Undetermined</li> <li>• Major Maintenance Projects: \$6 M</li> </ul>	Ongoing	Equity Assessment <a href="http://www.kingcounty.gov/~media/property/permits/documents/GrowthManagement/CompPlan2009/RegionalTrailsAnalysisEquitySocialJustice.ashx">http://www.kingcounty.gov/~media/property/permits/documents/GrowthManagement/CompPlan2009/RegionalTrailsAnalysisEquitySocialJustice.ashx</a>  Map <a href="ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR2012Map%206%2027%2011.pdf">ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR2012Map%206 27 11.pdf</a>  Background Narrative <a href="ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR%20Background%201%2031%202012.docx">ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR%20Background 1 31 2012.docx</a>  Excel Sheet Listing Projects <a href="ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR_2012_RevisedPrelim_1_31_2012.xlsx">ftp://ftp.kingcounty.gov/parks/REGIONALTRAILS/RTNR/RTNR_2012_RevisedPrelim_1_31_2012.xlsx</a>

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<b>WATER PLANS &amp; PROGRAMS</b>											
2 1	Salmon Habitat Recovery Plan [WRIA 9] 2005 2007 update	WRIA 9	King County  The 15 municipalities within the watershed  City of Tacoma	Salmon Habitat Recovery	Entirety of WRIA 9	“To protect, rehabilitate and enhance habitat to support viable salmonid populations in response the Endangered Species Act listing of Chinook salmon and bull trout using an ecosystem approach.”	Number of summer/fall spawning adult Chinook salmon • 17,000 spawning adults annually (lower limit); • 27,000 spawning adults (midpoint and adopted target); and • 37,000 spawning adults (upper limit).	50 – 100 years	\$137 million secured since plan adoption. Four major sources: 1) Salmon Recovery Funding Board (SRFB) 2) King Conservation District Grants (KCD) 3) Puget Sound Acquisition and Restoration Grants (PSAR) 4) The Cooperative Watershed Management Grant Program through King County Flood Control District	Ongoing.  23 salmon habitat projects completed total within watershed  18 salmon habitat projects underway  54 salmon habitat projects in the pipeline	<a href="http://your.kingcounty.gov/dnrp/library/2005/kr1876/CHAPTERS/Ch1-ExecSum.pdf">http://your.kingcounty.gov/dnrp/library/2005/kr1876/CHAPTERS/Ch1-ExecSum.pdf</a>  Progress Report (March 2015): <a href="http://govlink.org/watersheds/9/plan-implementation/ProgressReport2015/1503_4553L_W9progReport_Main.pdf">http://govlink.org/watersheds/9/plan-implementation/ProgressReport2015/1503_4553L_W9progReport_Main.pdf</a>
2 2	EPA Record of Decision - Lower Duwamish Waterway Superfund Site [EPA] 2014	EPA	King County, Seattle, Boeing, Port of Seattle	Water Quality with emphases on the health of people and wildlife	Lower Duwamish River – starting at Harbor Island and going upriver (south) for approximately 5 miles to the Norfolk Combined Sewer Overflow / Storm Drain (CSO/SD) 2, around river mile (RM) 5	“To be protective of human health and the environment,” through cleanup of contaminants in an urban waterway with active fishing and recreational activity	Remedial Action Objectives (RAOs) – multiple. Specific targets within each of the following categories: Cleanup Levels (sediment), ARARs (sediment, surface water quality) and Target Tissue Concentrations	7 years to construct, with contaminant concentrations in fish to be achieved 17 years after the start of construction	Total estimated net present value costs (discounted at 2.3%) for the Selected Remedy are \$342 million, of which capital costs are \$295 million, and operation, maintenance, and monitoring (OM&M) costs are approximately \$48 million.  \$150 million has been spent on early actions and studies to support the ROD.	Multiple sites have already undergone cleanup and more are to come. Source control actions are also underway. By the end of 2015, 50 percent of PCB contamination in the river bottom will have been removed through early action cleanups, including: - Duwamish Diagonal - Norfolk Combined Sewer Overflow - Slip 4 - Boeing Plant 2/Jorgensen Forge - Terminal 117	<a href="http://www.epa.gov/region10/pdf/sites/ldw/ROD_final_11-21-2014.pdf">http://www.epa.gov/region10/pdf/sites/ldw/ROD_final_11-21-2014.pdf</a>
2 3	System-Wide Improvement Framework (SWIF) Forthcoming	King County Flood Control District	King County, Tukwila, Renton, Kent, Auburn, Muckleshoot Indian Tribe, Puget Sound Partnership, DOE, USACE, NOAA, Boeing, MBA, NAIOP, Washington Realtors, The Nature Conservancy, American Rivers	Flood safety strategies - intended to reduce conflicts between the federal ESA and Corps levee O&M standards	The upstream extent of the Howard Hanson Dam at river mile (RM) 64.5 downstream to RM 5.5, the location of the farthest downstream Lower Green River flood protection facility managed by the Flood District. The focal point for the Green SWIF is the Lower Green River portion of the watershed, from RM 32 to RM 11.	Goals and Objectives: • Integrated River and Floodplain Management • Flood Protection • Vegetation Management • Ecological Resiliency • Economic Resiliency • Community Resiliency	Correct deficiencies to remain eligible for PL 84-99 assistance.  Work in Progress on specifics - TBD	SWIF development – 2 years. Implementation timeframe – TBD	The Green River SWIF is funded by the King County Flood Control District and a \$300,000 grant from the State of Washington through Puget Sound	SWIF completion target - Feb 2015. Completion of SWIF to provide guidance for future planning.	<a href="http://your.kingcounty.gov/dnrp/library/water-and-land/flooding/capital-projects/SWIF/green-river-SWIF-goals-june2015.pdf">http://your.kingcounty.gov/dnrp/library/water-and-land/flooding/capital-projects/SWIF/green-river-SWIF-goals-june2015.pdf</a>

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2 4 Floodplains by Design [DOE + TNC + PSP] 2013	- The Nature Conservancy - Washington State Department of Ecology - Puget Sound Partnership	Various regional cities, tribes, counties, and other quasi-governmental agencies.  Funding has been provided by DOE, EPA, PSP, NOAA, Boeing, NFWF, Russell Family Foundation	Capital projects grant program for flood protection & habitat protection.	Currently focused on Puget Sound's 17 major rivers	Reducing flood risk to people and property. Improve public funding coordination.		Average length of projects awarded under grants is 2-4 years. FbD considers it important to make DOE's FbD grant program permanent. Partnership is developing 10-year vision & work plan.	FY13: \$33 million initial investment by the Washington Legislature, \$40 million in additional funds leveraged through federal, state, regional, and local entities DOE is requesting an additional \$50 million from the FY 2015-17 state budget.	Ongoing. Outcomes to date include support for 780 jobs, projects that have protected homes and buildings worth over \$115 million, restoration of floodplain functions on 3 miles of the Puyallup, Nooksack, Cedar, and Snoqualmie Rivers, 160 acres of floodplain reconnected to the river, with planning for 700 more, and local communities gaining new or improved river access at 6 locations, along with 1.5 miles of new riverside trails	<a href="http://www.floodplainbydesign.org/wp-content/uploads/2015/02/2015_FbD_accomplishments.pdf">http://www.floodplainbydesign.org/wp-content/uploads/2015/02/2015_FbD_accomplishments.pdf</a>
2 5 Puget Sound Action Agenda [PSP] 2014/2015	Puget Sound Partnership (PSP)	Counties, Tribes, Municipalities, and various non-profit organizations within the Puget Sound Region.	Puget Sound Recovery	All of Washington State's watersheds that touch the Puget Sound.	"The Action Agenda is driven by six goals mandated by the Washington State Legislature to restore the health of the Puget Sound by 2020."  1. Healthy people are supported by a healthy Puget Sound. 2. Our quality of life is sustained by a healthy Puget Sound. 3. Puget Sound species and the web of life thrive. 4. Puget Sound habitat is protected and restored. 5. Puget Sound rivers and streams flow at levels that support people, fish and wildlife. 6. Puget Sound marine and fresh waters are clean.	<ul style="list-style-type: none"> <li>• Acres of Estuarine Habitat Restored in 16 Major River Deltas in the Puget Sound: 7,380</li> <li>• From 2011 to 2020, the total amount of armoring removed should be greater than the total amount of new armoring in Puget Sound (total miles removed is greater than total miles added).</li> <li>• By 2020, all Chinook natal river deltas meet 10-year salmon recovery goals</li> </ul>	2014 – 2016  2020 target year	\$115 M since 2010  The 2013 State of the Sound report estimates a \$390 M shortfall over a three year period to implement near-term actions identified in the 2012 Action Agenda.	2014 – 2016 Action Agenda: 9% Complete 52% On Plan 10% Not Started 12% Serious Constraints 16% Off Plan 2% Not Reported	<a href="http://www.psp.wa.gov/downloads/2014_action_agenda/Final%20014%20action%20agenda%20update/2014-2015_Action_Agenda_for_Puget_Sound.pdf">http://www.psp.wa.gov/downloads/2014_action_agenda/Final%20014%20action%20agenda%20update/2014-2015_Action_Agenda_for_Puget_Sound.pdf</a>  Action Agenda Report Card <a href="http://gismanager.rco.wa.gov/ntportal">http://gismanager.rco.wa.gov/ntportal</a>

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2 6 Puget Sound Partnership South Central Action Area – Near Term Actions for South Central Action Area 2014 – 2015	Puget Sound Partnership (PSP)	South Central Action Area Caucus: <ul style="list-style-type: none"> <li>King County</li> <li>Pierce County</li> <li>PSRC</li> <li>WSU</li> <li>PCD</li> <li>KCD</li> <li>Tacoma CoC</li> <li>Seattle</li> <li>Tacoma</li> <li>Lake Forest Park</li> <li>Tukwila</li> <li>Puyallup/White</li> <li>Fife</li> <li>Shoreline</li> <li>Boeing</li> <li>Port of Seattle</li> <li>Forterra</li> <li>Citizens for a Healthy Bay</li> <li>Public Health S+KC</li> <li>Tacoma-Pierce Health</li> <li>Port of Tacoma</li> <li>Muckleshoot Tribe</li> <li>Puyallup Tribe</li> <li>ECO Net</li> </ul>	Puget Sound Recovery	Three Watersheds: 1. Cedar/Sammamish 2. Green/Duwamish 3. Puyallup/White	Address priority pressures for the South Central Action Area, in order to meet overall PSP goals.  Priority Pressures for South Central Action Area:  <ul style="list-style-type: none"> <li>Land development</li> <li>Shoreline alteration</li> <li>Stormwater</li> <li>Loss of floodplain function</li> <li>Habitat conversion</li> <li>Climate change</li> <li>Dams, levees, and tidegates</li> <li>Legacy toxic contaminants</li> <li>Current use and release of excess toxics and nutrients</li> </ul>	<ul style="list-style-type: none"> <li>By December 2015, secure funding for acquiring land and protecting the following high-priority, high-threat areas in each WRIA:                - In WRIA 9, \$18.6 M                - Lower Green: 273 acres of floodplain and riparian area                - Middle Green River tributary streams: 230+ acres of floodplain and riparian area                - Marine Nearshore (Vashon-Maury): 5 acres of nearshore habitat and riparian area                - Duwamish River: 15 acres of floodplain, wetland, and riparian area</li> <li>By December 2015, secure funding for implementation of high-priority actions in each watershed:                - In WRIA 9, \$16,035,000                - Lower Green River: 31+ acres floodplain restoration                - Duwamish River: 1 acre of shallow water habitat and 2 acres of riparian restoration                - Marine Nearshore: remove 4,400 linear feet of shoreline armoring, revegetate 3.2 acres of shoreline with native plants, and restore 550 feet of linear stream channel                - Middle Green River: 14+ acres of floodplain and riparian area</li> <li>By second quarter 2015, KCD to assist 20 landowners in implementing shoreline protection, restoration, and enhancement practices</li> <li>By December 2015, implement 15 stormwater retrofit projects</li> <li>By December 2015, hold two forums that highlight successful integration of LID/GSI into local regulations</li> <li>By December 2014, identify large-scale habitat restoration projects for the next round of Puget Sound Acquisition and Restoration (PSAR)</li> <li>By the third quarter 2014 and 2015, provide information to the Washington State Legislature on the high priority stormwater retrofit projects for 2014/2015 legislative session</li> <li>By January 2015, KCD will implement at least 2 Forest Health Management Plans with technical and cost-share assistance</li> <li>By December 2015, KCD will seek to secure funding for urban canopy assessment and management plan development for at least 1 local jurisdiction</li> </ul>	2014 – 2015  2020 target year for meeting overall PSP goals		Ongoing.	<a href="http://www.govlink.org/sc-puget-sound-action-area/docs/2013-10-30_SC-NTA.pdf">http://www.govlink.org/sc-puget-sound-action-area/docs/2013-10-30_SC-NTA.pdf</a>

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2 7 Flood Hazard Management Plan [KC] 2013	King County Flood Control District	KC WLRD (DNRP), USACE, FEMA, Red Cross, DOE, WEMD, Washington State Association of Fire Chiefs, Local Governments, King County Roads, King County Agriculture Program, KC DNRP, KC Fire Chiefs Association, KC Office of Emergency Management, Suburban Cities Association, Snoqualmie Watershed Forum, WRIAs 7 – 10, PSP, KCD, River Safety Council	Flood Protection	King County	Provide regional, comprehensive flood hazard management services that help reduce public safety risks from flooding and channel migration.	Not clearly developed in the 2013 plan, but stated within the document that the 2018 plan will incorporate River Corridor Plans that include desired outcomes of the Flood Control District’s work.	Planning and operations considered ongoing, with plan revisions every 5 years, the next to take place in 2018.	For 2015, the King County Flood Control District has a capital budget of \$18.6 million for the Green River Basin alone. For the entire county, there were \$104.5 million in capital expenditures between 2006 and 2012. Six-year CIP (2014 – 2019) total expenditures estimated at \$272.3 million.  Revenue comes from King County Flood District Levy, Green River Flood Control Zone District Levy, River Improvement Fund (phased out in 2008), Inter-County River Improvement, USACE, and grants from Conservation Futures Tax Levy, DOE, Federal Salmon Recovery Grants, FEMA, KCD, Puget Sound Acquisition & Restoration	Ongoing. A number of projects have been completed, including: - major construction projects such as levee setbacks - flood damage repairs - acquisitions for levee or revetment projects - agricultural flood mitigation - flood buyouts, relocations, deconstructions, and demolitions - home elevations - flood insurance savings - flood hazard management planning In the GD Watershed between 2008 and 2013, 13 parcels acquired, totaling 44.4 acres, for a cost of \$9,220,065. 1 structure was demolished, 11 were relocated, and 16 construction projects were completed.	Plan: <a href="http://your.kingcounty.gov/dnrp/library/2013/kcr826-2013.pdf">http://your.kingcounty.gov/dnrp/library/2013/kcr826-2013.pdf</a>  2013 Annual Report: <a href="http://your.kingcounty.gov/dnrp/library/water-and-land/flooding/kcfzcd/kcfd-scope-services-2013-annual-report-2014-first-quarter-report-april2014.pdf">http://your.kingcounty.gov/dnrp/library/water-and-land/flooding/kcfzcd/kcfd-scope-services-2013-annual-report-2014-first-quarter-report-april2014.pdf</a>

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28 NPDES – TMDL Water Quality Improvement Projects	EPA with DOE	DOE with King County and individually, each municipality	Water Quality	National program requiring compliance by each municipality discharging to waterbodies.	Meet Clean Water Act standards for water quality – “requires that all states restore their waters to be ‘fishable and swimmable.’” Each waterbody must meet TMDL standards for criteria pollutants.	Within WRIA 9 TMDL must be met for problem pollutants: - Duwamish and Lower Green River (Ammonia-Nitrogen) - Fauntleroy Creek (Fecal Coliform) - Fenwick Lake (Total Phosphorus) - Green River and Newaukum Creek (Temperature, Dissolved Oxygen) - Lake Sawyer (Total Phosphorus) - Soos Creek (Fecal Coliform, Aquatic Habitat, Dissolved Oxygen, Temperature)	Ongoing. Timeline varies by impaired water body.	\$232 million in funding available for SFY16, state-wide. Centennial Grants, Clean Water Act Section 319 Federal Grants, Clean Water State Revolving Fund Loans, Stormwater Grants, Natural Resources Conservation Service (Conservation Programs, Emergency Watershed Protection, Wetland Reserve Program), Office of Interagency Committee, Salmon Recovery Board (Salmon Recovery Funding Board), Washington State Conservation Commission, DOE (Centennial Clean Water Fund, Coastal Zone Protection Fund), WA State Public Works Board (Public Works Trust Fund), USDA (Farm Service Agency, Rural Development), US EPA (Watershed Funding)	Ongoing. Varies by impaired water body.	<a href="https://fortress.wa.gov/ecy/publications/documents/1510027.pdf">https://fortress.wa.gov/ecy/publications/documents/1510027.pdf</a>

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<b>SOCIOECONOMIC PLANS &amp; PROGRAMS</b>											
29	WA State Action Plan to Eliminate Health Disparities 2015 Update	Governor’s Interagency Council on Health Disparities	None specified.	Health Outcome Disparities, particularly where race and culture are concerned	Washington State	<ul style="list-style-type: none"> <li>Reducing disparities in access and quality of behavioral health services</li> <li>Reducing health disparities from environmental exposures and hazards</li> <li>Reducing poverty and the impacts of poverty on health disparities</li> </ul>	Decrease the percentage of infants born with low birthweight among Blacks from 9.6% in 2011 to 9.3% in 2016 and among American Indian and Alaska Native populations from 8.7% in 2011 to 8.5% in 2016. (Previous plan year targets not included here.)	Yearly updates	None specified.	Ongoing.	<a href="http://healthequity.wa.gov/Portals/9/Doc/Publications/Reports/HD-C-ActionPlan-June2015-Final.pdf">http://healthequity.wa.gov/Portals/9/Doc/Publications/Reports/HD-C-ActionPlan-June2015-Final.pdf</a>
30	Duwamish Valley Vision [DRCC] 2009	Duwamish River Cleanup Coalition (DRCC)	ECOSS and others	Community Visioning	Lower Duwamish River Valley	Inform upcoming planning processes that impact Lower Duwamish River Valley communities		10, 20, 50 years and beyond	Visioning and plan funded by: The Acorn Foundation, Abelard Foundation, Bullitt Foundation, Ben & Jerry’s Foundation, Common Counsel Foundation, Edwards Mother Earth Foundation, Mountaineers Foundation, Seattle Foundation, and 4Culture.	DRCC published the Vision in 2009, and since has worked toward bringing about various pieces of the vision.	Vision: <a href="http://duwamishcleanup.org/wp-content/uploads/2012/02/Duwamish-Valley-Vision-Report-2009.pdf">http://duwamishcleanup.org/wp-content/uploads/2012/02/Duwamish-Valley-Vision-Report-2009.pdf</a>  Map: <a href="http://www.kingcounty.gov/~media/environment/watersheds/green_river/OurDuwamish/Community/DuwamishValleyVisionMap_pg69.ashx">http://www.kingcounty.gov/~media/environment/watersheds/green_river/OurDuwamish/Community/DuwamishValleyVisionMap_pg69.ashx</a>



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3 1 Growing Transit Communities [PSRC] 2013	Puget Sound Regional Council (PSRC)	HUD, member jurisdictions, USDOT, FTA, FHA, WSDOT.	Land Use, Transportation, Growth Management. An implementation strategy for Vision 2040.	Central Puget Sound Region (King, Pierce, Snohomish, and Kitsap Counties)	To channel population growth within existing urban areas and especially in compact, walkable communities that are linked by transit.	(Same as PSRC Vision 2040) <b>Environment:</b> - Natural systems are protected and preserved - Water quality is maintained and improved - Air pollutants and greenhouse gas emissions are reduced <b>Development</b> <b>Patterns:</b> - Natural resource areas are protected from growth - The region's residents are healthy <b>Housing:</b> - Housing permitted consistent with Regional Growth Strategy - Housing meets residents' needs <b>Economy:</b> - Ample employment with living-wage jobs - Residents are trained and can access higher education <b>Transportation:</b> - Residents have a variety of transportation choices	Horizon year of 2040	A portion of a \$5 M regional planning implementation grant from the federal partnership for Sustainable Communities.  Recommendations include funding specific actions through: TOD Property Acquisition Fund Value Capture Financing	Ongoing.	<a href="http://www.psrc.org/assets/9539/GTCStrategy.pdf?processed=true">http://www.psrc.org/assets/9539/GTCStrategy.pdf?processed=true</a>
3 2 Communities of Opportunity [King County & Seattle Foundation]	King County & The Seattle Foundation	PATH, Futurewise, Sound Cities Association, and others	Addressing Health and Income Disparities	Western King County	Support community-identified goals that increase equity – health, social, racial and economic – and positively influence policies, systems and practices within and across these communities.	A measurable closing of the gap in a cross-section of highly significant economic, social and health indicators, such as improving housing affordability and quality; improving education and economic opportunity (including living wage jobs, wealth-building opportunity); and improving community safety, reducing health risk factors and improving access to physical and behavioral health services.	At least three years – 2015 - 2018, and perhaps beyond	\$1.1 M for 11 grants ranging from \$50,000 to \$125,000, as well as \$185,000 across 10 smaller grants awarded to grassroots efforts in 2014 cycle.  \$1.5 M for grants channeled through three recipient places: SeaTac, Tukwila, and Rainier Valley.	Underway.	Website: King County <a href="http://www.kingcounty.gov/elected/executive/health-human-services-transformation/coo.aspx">http://www.kingcounty.gov/elected/executive/health-human-services-transformation/coo.aspx</a>  The Seattle Foundation <a href="http://www.seattlefoundation.org/getinvolved/Pages/CommunitiesofOpportunity.aspx">http://www.seattlefoundation.org/getinvolved/Pages/CommunitiesofOpportunity.aspx</a>

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3 3 King County Equity and Social Justice Strategic Plan ( <i>forthcoming</i> ) [King County]	King County	Multiple city and community partners.	Equity and Social Justice	King County	The ESJ Strategic Plan will impact lives and change inequities by focusing on institutional policies, practices and systems; and serve as a blueprint for change and a dynamic action plan for achieving greater institutional and regional equity and social justice.	TBD ESJ infographic indicates the following equity targets: <ul style="list-style-type: none"> <li>• Higher on-time graduation</li> <li>• Higher wages</li> <li>• More educated and skilled workforce</li> <li>• More quality / affordable housing</li> <li>• Lower healthcare costs</li> <li>• Fewer health problems</li> <li>• Less crime</li> <li>• Fewer unfilled high-skilled jobs</li> <li>• Lower rates of incarceration</li> </ul>	Strategic Plan to be released 2016	TBD	Currently developing Strategic Plan	(no document yet) Website: <a href="http://www.kingcounty.gov/elected/executive/equity-social-justice/strategic-plan.aspx">http://www.kingcounty.gov/elected/executive/equity-social-justice/strategic-plan.aspx</a>  Determinants of Equity (2015): <a href="http://www.kingcounty.gov/elected/executive/~media/436203776D1D4D5188F231A9746BE197.ashx?la=en">http://www.kingcounty.gov/elected/executive/~media/436203776D1D4D5188F231A9746BE197.ashx?la=en</a>  Equity and Social Justice Report (2014): <a href="http://www.kingcounty.gov/elected/executive/~media/E0F8D7012D5C4CBA9D15B9542338FEF8.ashx?la=en">http://www.kingcounty.gov/elected/executive/~media/E0F8D7012D5C4CBA9D15B9542338FEF8.ashx?la=en</a>  ESJ Infographic: <a href="http://www.kingcounty.gov/elected/executive/~media/elected/executive/equity-social-justice/2015/2015ESJinfographic_pagesLTR_print_booklet-d.pdf.ashx?la=en">http://www.kingcounty.gov/elected/executive/~media/elected/executive/equity-social-justice/2015/2015ESJinfographic_pagesLTR_print_booklet-d.pdf.ashx?la=en</a>

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3 4 Race and Social Justice Initiative (RSJI)	Seattle	Multiple agencies within the City.	Racial Equity in economic and health outcomes	Seattle	Eliminate racial disparities and achieve racial equity in Seattle. By 2017, the City of Seattle will: <ul style="list-style-type: none"> <li>• Ensure racial equity in City programs and services to make tangible differences in people’s lives.</li> <li>• Work with community-based organizations to support the movement to end structural racism.</li> <li>• Help lead regional and national networks for racial equity through partnerships with other governments and institutions, the private sector and philanthropy</li> </ul>	Multiple. Examples include: <ul style="list-style-type: none"> <li>• Target 3 languages for translation of OED materials and confirm distribution to 3 communities for each respective language by end of 2015 (OED)</li> <li>• At least 20% of OED’s annual discretionary expenditures with for-profit organizations support Women and Minority Business Enterprises (RSJI). (OED)</li> <li>• Seattle Youth Employment Initiative: 2000 youth, including youth of color, employed by end of 2015 (OED)</li> <li>• Seattle Jobs Initiative: 500 low-income adult learners graduate with industry certifications, and 320 placed in high demand jobs (OED)</li> <li>• 225 students served, 15 programs supported, job shadowing and mentorship programs launched, tech tours expanded, 2 Startup Weekend events (or this with similar scale) successfully completed. (OED)</li> <li>• Departments working on equitable development conduct at least 4 racial equity analyses. (SOCCR)</li> <li>• Launch a Fair Housing Campaign (SOCCR)</li> <li>• WMBE purchasing goal of 50% (SOCCR)</li> <li>• WMBE consultant goal of 5% (SOCCR)</li> <li>• WMBE consultant goal of 20% (OED)</li> <li>• Three quarterly RSJI workshops (SOCCR)</li> <li>• All new commissioners receive Race and Social Justice training (SOCCR)</li> <li>• Provide direct assistance to at least 25 WMBE businesses to solve problems (OED)</li> </ul>	2015 – 2017 (current plan)  Work underway since 2002, with plans in 2008 and a three-year plan covering 2012 – 2014	\$60,000 annually for the Racial Equity Fund  \$75,000 for 2015	Ongoing. Multiple accomplishments resulting from 2012 – 2014 plan.  Past accomplishments include: <ul style="list-style-type: none"> <li>• Development and use of the Racial Equity Toolkit</li> <li>• City has increased its City purchasing dollars to women and minority-owned businesses from \$11 million to \$34 million.</li> </ul>	Three-Year Plan (2015 – 2017) <a href="http://www.seattle.gov/Documents/Departments/RSJI/rsji-2015-2017-plan.pdf">http://www.seattle.gov/Documents/Departments/RSJI/rsji-2015-2017-plan.pdf</a>  City website with workplan measures (source of Metrics/Targets information): <a href="http://web6.seattle.gov/FAS/Rosa/ROSAWebHome.aspx">http://web6.seattle.gov/FAS/Rosa/ROSAWebHome.aspx</a>  Past plans & accomplishments: 2012 – 2014 Plan <a href="http://www.seattle.gov/Documents/Departments/RSJI/RSJI-Three-Year-Plan_2012-14.pdf">http://www.seattle.gov/Documents/Departments/RSJI/RSJI-Three-Year-Plan_2012-14.pdf</a>

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3 5 Equity & Environment Initiative [Seattle] 2015	City of Seattle	Seattle & unnamed private foundations	Environmental Justice	Seattle	<ul style="list-style-type: none"> <li>All people and communities benefit from Seattle's environmental progress.</li> <li>Communities most impacted by environmental injustice are engaged in setting environmental priorities, designing strategies, and tracking progress.</li> <li>People of color, immigrants and refugees, people with low incomes, and limited-English proficiency individuals have opportunities to be part of and leaders in the mainstream environmental movement</li> </ul>			At least 1 staff, serving as director. Otherwise none specified.	Recently launched & underway.	No document located. Website: <a href="http://www.seattle.gov/environment/about-ose/equity-and-environment">http://www.seattle.gov/environment/about-ose/equity-and-environment</a>
3 6 Healthy River / Healthy Communities Project (HR/HC) [DRCC]	Duwamish River Cleanup Coalition (DRCC)	<ul style="list-style-type: none"> <li>Bainbridge Graduate Institute</li> <li>Duwamish Tribe</li> <li>Georgetown Community Council</li> <li>Public Health – Seattle &amp; King County</li> <li>Seattle Parks Foundation</li> <li>Seattle Public Utilities</li> <li>South Park Neighborhood Association</li> <li>University of Washington School of Public Health</li> <li>U.S. Forest Service</li> </ul>	Community Health	Lower Duwamish River Valley Communities	<p>Implement recommendations from the HIA, Duwamish Valley Vision, and CHIA. Also:</p> <ul style="list-style-type: none"> <li>Creating green space and public access at riverfront cleanup areas</li> <li>Training and hiring local residents for cleanup jobs</li> <li>Providing healthy alternatives to contaminated fish</li> <li>Protecting residents from gentrification exacerbated by the cleanup</li> </ul>			\$250,000 per year for 2014 and 2015, from the City of Seattle's Duwamish River Opportunity Fund	<ul style="list-style-type: none"> <li>In 2015, planted 171 trees in Georgetown and South Park.</li> <li>On the MLK Day of Service in January 2015, over 60 volunteers came out to clean up the 8th Ave Trail.</li> <li>Georgetown Urban Farm and Food Forest (GUFF) has been installed</li> </ul>	<p>Website: <a href="http://duwamishcleanup.org/programs/duwamish-community-health-initiative/healthy-river-healthy-communities/#what">http://duwamishcleanup.org/programs/duwamish-community-health-initiative/healthy-river-healthy-communities/#what</a></p> <p>Healthy River / Healthy Communities Fact Sheet: <a href="http://duwamishcleanup.org/wp-content/uploads/2015/03/HRHC-Fact-Sheet-Feb-2015.pdf">http://duwamishcleanup.org/wp-content/uploads/2015/03/HRHC-Fact-Sheet-Feb-2015.pdf</a></p>

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37 King County Jobs Initiative	King County Department of Community and Human Services	<p><b>Community Orgs</b></p> <ul style="list-style-type: none"> <li>Refugee Resettlement Office</li> <li>TRAC Associates</li> <li>YWCA</li> </ul> <p><b>State &amp; Local Gov</b></p> <ul style="list-style-type: none"> <li>King County Metro</li> <li>State of Washington Department of Social and Health Services</li> <li>WorkSource Seattle - King County</li> </ul> <p><b>Community and Technical Colleges</b></p> <ul style="list-style-type: none"> <li>Highline College</li> <li>Renton Technical College</li> <li>South Seattle College</li> </ul> <p><b>Business and Industry</b></p> <ul style="list-style-type: none"> <li>Port Jobs</li> <li>Workforce Development Council</li> <li>And the US EPA</li> </ul>	Job Training for Low-Income Individuals and Communities	King County	Help low-income adults prepare for, find, and keep living-wage jobs. Provide job training in employment areas that have the most potential for wage growth. We also assist with job placement and supportive services (transportation, childcare, etc.) to ensure the client's long-term success.		Ongoing – launched in 1998	Not specified	10-year Accomplishments (1998 – 2008) <ul style="list-style-type: none"> <li>2,104 low-income residents served</li> <li>1,452 clients placed in full-time jobs in targeted sectors</li> <li>1,202 still working or at one-year retention in jobs</li> <li>\$11.98 average wage of job placements</li> <li>Eighty-seven percent overall one-year job retention rate</li> <li>Ranked by the U.S. Environmental Protection Agency as one of the top Brownfields employment and training programs in the nation</li> <li>Seventy percent overall job placement rate.</li> </ul>	Website: <a href="http://www.kingcounty.gov/socialservices/employment-and-education-resources/ServicesAndPrograms/AdultServices/KCJobsInitiative.aspx">http://www.kingcounty.gov/socialservices/employment-and-education-resources/ServicesAndPrograms/AdultServices/KCJobsInitiative.aspx</a>
38 Job Readiness Training Program for Immigrant/Refugee Youth and Families [Seattle]	City of Seattle Human Services Department	<p>As of 2013:</p> <ul style="list-style-type: none"> <li>Asian Counseling and Referral Services' (ACRS) Integrated Youth Job Readiness Training Program</li> <li>El Centro de la Raza's Youth and Family Job Readiness Program</li> <li>Horn of Africa Services' (HOAS) Youth and Family Job Readiness Program in partnership with Metrocenter YMCA</li> <li>Refugee Women's Alliance (ReWA) Youth Work Pathway Program</li> <li>Vietnamese Friendship Association (VFA) Job Readiness for Vietnamese ELL Youth &amp; Families Program</li> </ul>	Job Training for Immigrants and Refugees	City of Seattle	Help ELL youth overcome multiple barriers to school success, obtaining livable wage jobs and becoming self-sufficient.					Website: <a href="http://www.seattle.gov/humanservices/youth/jobreadiness.htm">http://www.seattle.gov/humanservices/youth/jobreadiness.htm</a>

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39 Youth and Family Job Readiness Program [ECdIR]	El Centro De La Raza		Job readiness assistance for ELL youth		ELL youth obtain and maintain employment.					Website: <a href="http://www.elcentrode laraza.org/what-we-do/child-and-youth-programs/">http://www.elcentrode laraza.org/what-we-do/child-and-youth-programs/</a>
40 PSRC Regional Economic Strategy 2012	Puget Sound Regional Council (PSRC)	The Prosperity Partnership, a coalition of more than 300 government, business, labor and community organizations	Economic Development	Central Puget Sound Region (King, Pierce, Snohomish, and Kitsap Counties)	<ul style="list-style-type: none"> <li>Ensuring residents have access to family wage jobs and employers have access to world class talent.</li> <li>Fostering a regional business climate that supports high quality investment and job creation.</li> <li>Harnessing the entrepreneurship and technology innovation assets in the region.</li> <li>Advancing the region's infrastructure to meet the demands of a globally connected modern economy.</li> <li>Ensuring a healthy and beautiful environment, vibrant and thriving communities and a high quality of life for all the region's residents.</li> </ul>	<p>Multiple.</p> <p><b>Industry Clusters</b></p> <ul style="list-style-type: none"> <li>Grow and support the region's key industries</li> </ul> <p><b>Education &amp; Training</b></p> <ul style="list-style-type: none"> <li>Increase Higher Education Capacity</li> <li>Improve the career readiness capacity of the K-12 system</li> <li>Align education programs to industry needs</li> </ul> <p><b>Talent Attraction</b></p> <ul style="list-style-type: none"> <li>Attract talent to region</li> <li>Retain talent from educational institutions, military installations and visitors</li> </ul> <p><b>Business Climate</b></p> <ul style="list-style-type: none"> <li>Expand tools that support economic development projects</li> <li>Strengthen military mission in state</li> <li>Brand region as international business and people destination</li> <li>Expand programs that help businesses export</li> <li>Expand opportunities for women- and minority-owned businesses</li> </ul> <p><b>Entrepreneurship &amp; Innovation</b></p> <ul style="list-style-type: none"> <li>Local businesses and organizations are leveraging R&amp;D funding opportunities</li> <li>More businesses are starting</li> <li>Commercialization activities are increasing</li> </ul> <p><b>Infrastructure</b></p> <ul style="list-style-type: none"> <li>Maintain and improve region's physical infrastructure</li> <li>Improve jobs-housing balance</li> <li>Increase funding for freight mobility projects</li> <li>Develop information connectivity infrastructure</li> <li>Preserve industrial and military lands</li> </ul> <p><b>Quality of Life</b></p> <ul style="list-style-type: none"> <li>Protect the region's natural environment</li> <li>Develop affordable, vibrant, healthy, and safe communities</li> <li>Promote arts &amp; cultural organizations</li> </ul>	Prosperity Partnership formed in 2004.		<p>Ongoing. Performance measures as of 2015, for 3-year period:</p> <p><b>Grow Key Industries</b></p> <ul style="list-style-type: none"> <li>Aerospace (+)</li> <li>Business Services (+)</li> <li>Clean Tech (+)</li> <li>Information Tech (+)</li> <li>Life Sciences &amp; Global Health (-)</li> <li>Maritime (-)</li> <li>Military (NA)</li> <li>Philanthropies (+)</li> <li>Tourism (+)</li> <li>Transportation (+)</li> </ul> <p><b>Education &amp; Training</b></p> <ul style="list-style-type: none"> <li>Higher Enrollment (+)</li> <li>Higher Funding/Student (+)</li> <li>Degrees Conferred (+)</li> <li>Science &amp; Engineering Degrees Conferred (+)</li> <li>Math Proficiency (+)</li> <li>Reading Proficiency (+)</li> <li>High School Graduation (-)</li> <li>College Going Rate (+)</li> <li>Pre-College Enrollment (+)</li> <li>CC Job Placement (NA)</li> <li>Postsecondary Graduate In-State Employment (NA)</li> </ul> <p><b>Talent Attraction</b></p> <ul style="list-style-type: none"> <li>Net Migration (+)</li> <li>International Students (+)</li> <li>Non-Resident Students (+)</li> <li>H-1B Visas (+)</li> <li>Imported Talent (-)</li> <li>International Students (NA)</li> <li>Veteran Population (-)</li> </ul> <p><b>Business Climate</b></p> <ul style="list-style-type: none"> <li>Employment by Foreign-Owned Entities (+)</li> <li>Military Contracts (+)</li> <li>Airport Arrivals (+)</li> <li>Visitor Volume (+)</li> <li>Value of Exports (+)</li> <li>Exporting Businesses (+)</li> <li>Business Certifications (NA)</li> <li>Business Ownership Characteristics (NA)</li> </ul> <p><b>Entrepreneurship &amp; Innovation</b></p> <ul style="list-style-type: none"> <li>SBIR/STTR Awards (-)</li> <li>R&amp;D Expenditures (-)</li> <li>Business Starts (+)</li> <li>Venture Capital (+)</li> <li>Patents Issued (+)</li> </ul> <p><b>Infrastructure</b></p> <ul style="list-style-type: none"> <li>Travel Modes (+)</li> <li>Roads &amp; Fleet Cond (NA)</li> <li>Jobs-Housing Balance (NA)</li> <li>Waterborne Cont Trade (NA)</li> <li>Broadband Access (NA)</li> <li>MIC Employment (NA)</li> <li>Net Industrial Lands (NA)</li> </ul> <p><b>Quality of Life</b></p> <ul style="list-style-type: none"> <li>Energy Consumption (NA)</li> <li>Air Quality/Emissions (NA)</li> <li>Housing &amp; Transportation Affordability Index (NA)</li> <li>Crime Rate (NA)</li> <li>Arts Related Orgs (NA)</li> <li>Arts Org Revenues (+)</li> </ul>	<p>Strategy: <a href="http://www.psrc.org/assets/8558/RegionalEconomicStrategy.pdf?processed=true">http://www.psrc.org/assets/8558/RegionalEconomicStrategy.pdf?processed=true</a></p> <p>Economic Analysis: <a href="http://www.psrc.org/assets/8557/EconomicAnalysisRES.pdf">http://www.psrc.org/assets/8557/EconomicAnalysisRES.pdf</a></p> <p>Performance Measures (source of Status data): <a href="http://www.psrc.org/econdev/res/res-performance-measures/">http://www.psrc.org/econdev/res/res-performance-measures/</a></p> <p>2005 – 2014 Accomplishments: <a href="http://www.psrc.org/assets/12009/PP_Accomplishments_Update_2014.pdf?processed=true">http://www.psrc.org/assets/12009/PP_Accomplishments_Update_2014.pdf?processed=true</a></p> <p>Regional Economic Strategy Tracking: <a href="http://www.psrc.org/assets/12276/RES_Tracking_Sheets-June_2015.pdf?processed=true">http://www.psrc.org/assets/12276/RES_Tracking_Sheets-June_2015.pdf?processed=true</a></p>

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4 1	Core Plus [MIC] Started in 2012	Office of the Superintendent for Public Instruction, Boeing, MIC	Additional companies across the state, including AIM Aerospace, Altech Manufacturing	Job training for industrial sector	Washington State – locally: Puget Sound Skill Center, Seattle Public Schools Skills Center	Train secondary school students for jobs in manufacturing and industrial industry	Students graduating and getting jobs, or going on to college – inferred	Ongoing, since January 2012		48 Core Plus graduates at end of 2013 school year	Website: <a href="http://core-plus.org/about-core-plus/">http://core-plus.org/about-core-plus/</a>